



Northern Health Aged Care and Sub-Acute Service Plan

BACKGROUND

Northern Health (NH) is undertaking long-term planning to understand the future needs of the local community and the recommended service profile for each of its sites – Broadmeadows Hospital, Bundoora Extended Care Centre, Craigieburn Health Service, and The Northern Hospital in Epping.

Extensive work has already occurred on the *NH Clinical Service Plan 2017–2032*.

PROJECT PURPOSE

The *NH Aged care and Sub-acute Service Plan*, after exploring the underlying sub-acute and residential aged care needs of the Northern Growth Corridor, will articulate the recommended service profile (by location) and associated facility requirements.¹

PROJECT APPROACH AND TIMING

NH has appointed Healthcare Management Advisors (HMA) to develop the service plan. Commencing in May 2018 and due for completion by September 2018, the project will be conducted in seven stages. These are:

- **Stage 1: Project initiation and ongoing project management** – HMA clarified processes for data collection and engagement with internal and external stakeholders. Overall project timelines have been aligned with NH requirements.
- **Stage 2: Planning and Policy context including current situation analysis** – the project team applied relevant State government policy settings and prepared material documenting the current ‘as is’ aged care and sub-acute service delivery arrangements, including current supply, activity data, and existing models of care.
- **Stage 3: Analysis of the future situation** – working with NH, the project team compared current activity to population projections to develop estimates of future demand for subacute and residential aged care services for the major geographic areas within the Northern Growth Corridor for future time periods e.g. 2, 5 and 15 years.
- **Stage 4: Recommend strategic response: part one** - HMA prepared a discussion paper based on information and data collected in Stage 2 and 3. The team examined current and prospective demand and prepared a discussion paper opportunities for future subacute and public sector residential aged care provision, including options for service delivery location.
- **Stage 5: Recommend strategic response: part two** – HMA facilitated a workshop with relevant NH stakeholders to reach consensus on optimal future service provision arrangements for subacute care and public sector residential aged care.
- **Stage 6: Documentation** - HMA will write a Draft Plan based on feedback received in stage 5.
- **Stage 7: Finalisation** – the Draft Plan will be circulated for comment and finalised, based on the feedback received.

¹The residential aged care needs of focus include those for people accessing public residential care facilities with highly complex behavioural, medical and mental health needs.

The project will exclude all Health Independence Program services (Sub-acute ambulatory care clinics (including Community Therapy Services), Post-Acute Care and Hospital Admission Risk Program and Residential In-Reach) are out of scope and will be examined as part of the NH Clinical Service Plan 2017-2032 Project, which is occurring concurrently to this project